

Doug Self, Community Development Director
Driggs City Hall
Driggs, ID 83844

December 4, 2017

Dear Selection Committee,

The new Aquatics Facility to Driggs will be an exciting and valuable addition to the community by providing recreational fun and fitness for swimming enthusiasts and their families no matter the season. The success of any project begins with an integrated, mutually valued approach to the needs and goals of the City of Driggs, Idaho. CRSA, Water Design, and Ballard King have all been key players in many facilities like yours across the country, including nearby areas of Idaho. Our team was assembled based on your project's specific needs and requirements and our established working relationships with each other. We will be led by CRSA in neighboring Idaho Falls.

CRSA's Kevin DeKold will be the main point of for our feasibility team, bringing out the best in our collective firms for your project. We bring our understanding of the values of Driggs and East Idaho, our knowledge of technology in modern pool design, our extensive portfolio, a listening ear and an observant eye. Most importantly, as your Lead Architect, we bring our expertise coordinating a strong team of consultants from diverse disciplines. Our feasibility and design team will be seamless and includes:

CRSA – Our office in Idaho Falls is within a 90 minute drive of the site and we specialize as municipal architects with many recent Aquatic projects in East Idaho and beyond. Our team includes individuals with all aquatics and recreation facility experience your project requires.

Water Design – An aquatics expert with vast amounts of experience including PVC coated Stainless Steel pools in which one, Northwest Rec Center, was one of the first LEED Gold projects in the country.

Ballard King – Another top consulting firm with particular expertise in analyzing operational costs and revenues to the City of Driggs can be best informed in making decisions that impact its operations and maintenance of a new aquatics facility.

Additionally, we know a diverse stakeholder group represents this project. The committee includes the Teton Valley Aquatics Board, City Staff, and City Parks Committee members. We know some of you very well already. For example, Ballard King is a member of the Recreation Master Planning Effort and Water Design has an established relationship with USA Swimming.

Each part of this team has an essential role to play. Managing this team requires more than just the ability to schedule – but the vision to overlay each element within the fee and schedule parameters. We routinely work with stakeholders to accomplish their vision within their resources.

We are confident that we can, first and foremost, analyze and craft a creative, pragmatic, responsible response that is durable, resilient, flexible, and easily maintained. We are eager to work with the City of Driggs to fulfill your needs and reflect the community's environment, culture, and standards.

Sincerely,



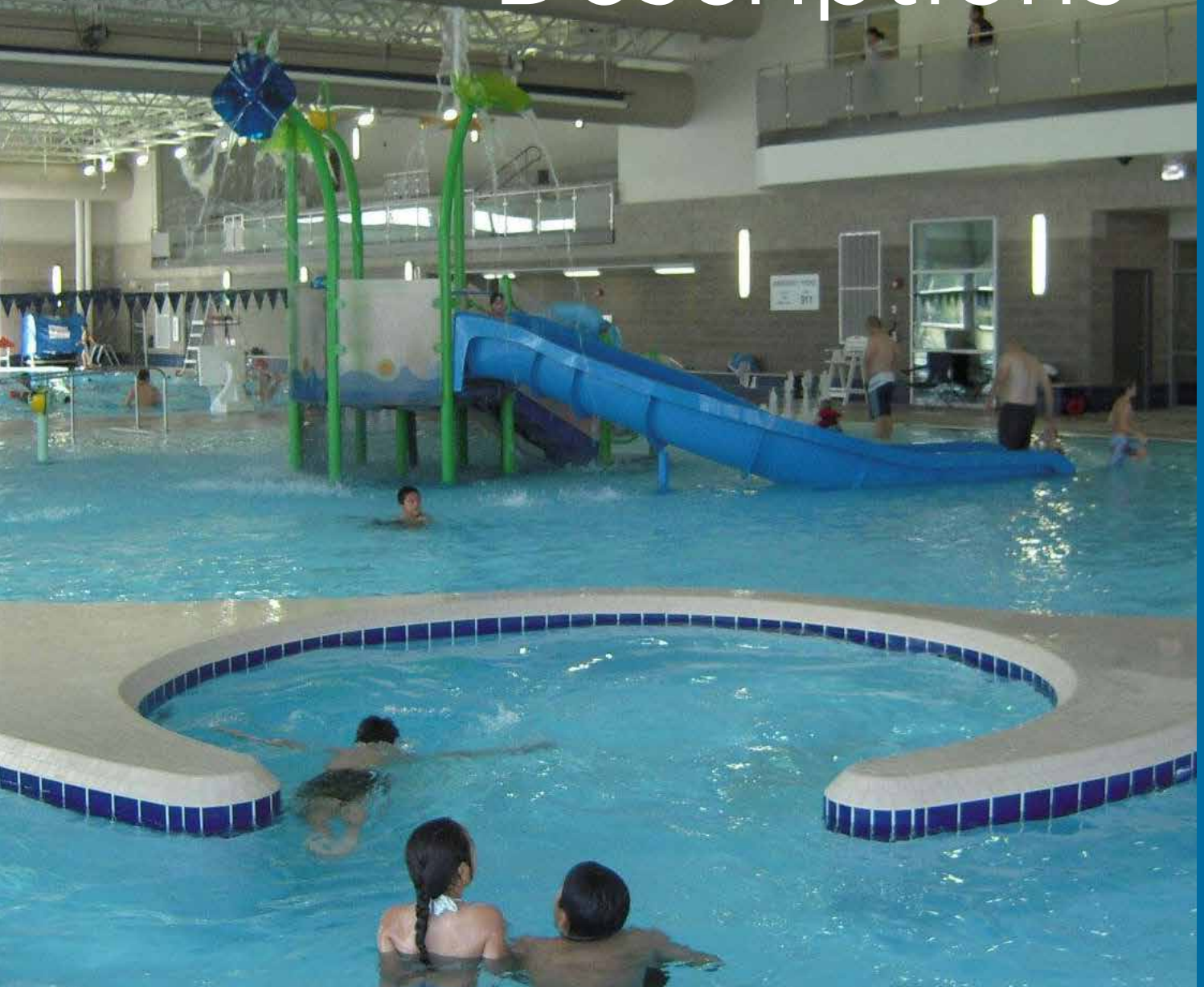
Kevin DeKold, AIA, NCARB
Principal-in-charge, Director – Idaho Falls office
Kevin@crsa-us.com
208-206-7338

“Kevin DeKold is a partner with CRSA and has been our architect of record. He has always done an exceptional job at keeping his team on track and providing the professional services we have needed and have appreciated greatly. This hasn’t been an easy task since our project must coordinate with a developers master plan guidelines and it has been important for us that our interests and design solutions align as much as possible within the context of a specialized building that is new to our community.”

Mike Lehto, Idaho Falls Event Center Board Member



02 Firm Descriptions



**City of Driggs
Aquatic Center**

02 Description of Firm

QUALIFICATIONS

CRSA History & Info

CRSA, Inc. is a C Corporation with licensed Architects, Planners, Landscape Architects, and Interior Designers across 12 states.

CRSA has become an integral part of the Western Intermountain Region by providing client-centered architecture ranging from feasibility studies, design/programming, historic restorations and construction projects.

CRSA is one of the first LEED Accredited Professional firms in Utah offering sustainable solutions, completed one of the first LEED Gold pool facilities in the country, and completed the second LEED project in Idaho Falls. CRSA offices are located in Idaho Falls, Salt Lake City and St. George, Utah. We are licensed in twelve states.

CRSA is an Architecture, Planning, Sustainability, Interior Design, and Landscape Architecture firm whose mission is to make communities, campuses, and neighborhoods better places to live, learn, work, and play.

Area of Expertise

CRSA, along with our partners, has worked with numerous municipalities, institutions and City Parks and Recreation Aquatic Centers throughout the Intermountain West.

Experience Working on Projects as a Team

In addition to our own creative team, we are partnering with Water Design, Inc. and Ballard*King who have an impressive amount of experience and knowledge about aquatic and recreational centers, including geothermal wells for direct use of hot water and heat exchange, and feasibility studies for aquatic centers throughout the U.S.

Our team understands both the programmatic demands of a large aquatic center, as well as the unique features and cost-effectiveness of a recreation venue of this kind. We aim to help each client see the full potential of their project by providing trustworthy services to achieve their goal. Our consulting team provides a variety of pre-and post-design services for clients who are considering the development of an aquatic, sports or recreation facility. Kevin DeKold will lead the project from our Idaho Falls office.

CRSA Office Locations:

410 Memorial Drive, Suite 100
Idaho Falls, ID 83402

Phone: (208) 524-4621

Fax: (208) 523-3681

649 E South Temple
Salt Lake City, UT 84102

Phone: (801) 355-5915

Fax: (801) 355-9885

20 N Main Street, Suite 104
St. George, UT 84770

Phone: (435) 673-7362

Fax: (435) 673-7392

Firm Composition:

- 21 Licensed Architects
- 3 Licensed Landscape Architects
- 10 Project Managers
- 2 Certified Planners
- 5 Interior Designers
- 10 CAD Technicians
- 8 Administrative Office Staff
- 1 Graphic Designer

59 Total Employees

LEED* Accredited Professionals and Green Associates: 7

LEED* Certified Projects: 13



Collaborative Partners

CRSA, through collaborative partnering with many municipal City Parks and Recreation Departments and commercial clients, have created one-of-a-kind aquatic environments and recreation centers, such as the Northwest Recreational Center together with Water Design, Inc.



Water Design, Inc.

Water Design, Inc. is a 50-year-old civil engineering firm located in Salt Lake City, Utah specializing exclusively in swimming pool, spa and water feature design and consulting. They have an established history of successful coordination with architects, landscape architects, and other consulting firms for aquatic center projects. They have a well-rounded design team with individual aquatic experience ranging from 5 to 35 years. They open the lines of communication to anticipate and virtually eliminate engineering design problems. Water Design, Inc. can take the client's vision to reality through feasibility study, customized design, and project coordination.



Ballard*King & Associates Ltd.

Ballard*King & Associates Ltd. (B*K), a Colorado corporation, was established in 1992 by Ken Ballard and Jeff King in response to the need for market-driven and reality-based planning for parks and recreation agencies. B*K has achieved over 25 years of success by realizing that each client's needs are specific and unique.

With over 70 combined years of recreation planning experience in the public, non-profit, collegiate and private sector, our consulting firm has been involved with over 50 master plan studies, 45 operational assessments and has completed over 700 recreation facility projects in 48 states.

In addition, B*K has completed over 75 aquatic center specific studies.

B*K consulting team provides a variety of pre-and post-design services for clients who are considering

the development of an aquatic, sports, or recreation facility.

From pinpointing specifics to broad visions, B*K provides services to ensure the long-term success of your project. B*K has built our reputation on telling clients what they need to hear in order to make sound decisions.

Some of B*K's services include: feasibility studies, operations analysis, maintenance cost estimates, revenue projections, staffing levels, budgeting, marketing plans and third-party design review. Additionally, they perform assessments for existing aquatic facilities.

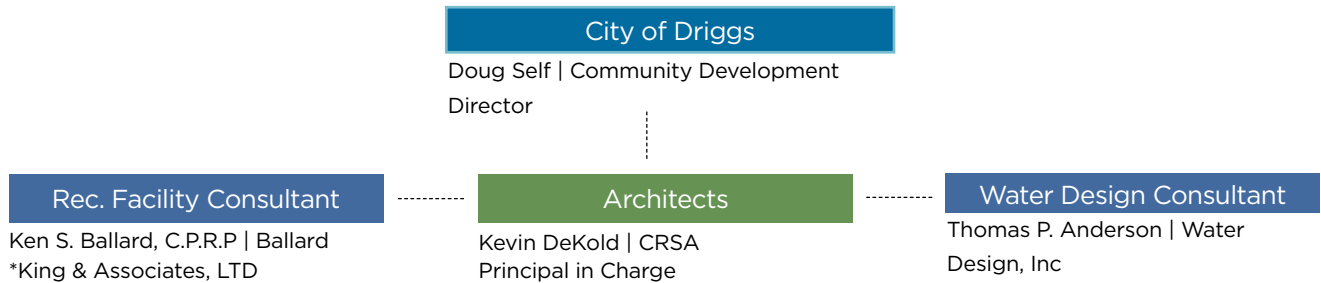
By bringing practical, proven experience to a project they can accurately represent the client's best interests. B*K has a keen awareness of the impact that an aquatic, sports, or recreational facility has on a community and subsequently the entity that operates it. Thanks to their extensive aquatic experience, they are able to provide assistance with practical tools, an uncommon ability to see the overlooked and view projects from a wealth of expertise and knowledge.

03 PERSONNEL



City of Driggs
Aquatic Center

TEAM ROLES & ORGANIZATION



Kevin DeKold, AIA NCARB: Principal in Charge / Architect | CRSA

LEADERSHIP AND ARCHITECTURE: Kevin will be the main point of contact for CRSA and our consultants. In addition to being the architect, Kevin will manage his staff that includes modeling/renderers and landscape architect, and will manage and coordinate with Water Design, Ballard King, and City of Driggs stakeholders which include administration, users groups, and others. Kevin will serve as the on-going project administrator, ensuring that the vision is fulfilled by the consultant team. He is ultimately responsible for all project scope and contractual services as your “buck stops here” single point of contact.

Thomas P. Anderson, President/Civil Engineer | Water Design, Inc.

SPECIALIST: Tom is the Aquatics Component Designer and along with Kevin will use his considerable experience to provide his opinion of probable Aquatics construction costs/construction budget. He will assist with equipment maintenance and equipment/utility operational costs. He will help provide conceptual design and programming assistance to ensure the city’s needs and desires are realized and accurately documented. Tom will also educate stakeholders regarding code compliance items and make recommendations to make certain all local codes are taken into consideration. He will use his extensive experience, including geothermal source projects, to assist the project team in the selection of the site.

Ken S. Ballard, C.P.R.P. | Ballard*King & Associates, LTD

SPECIALIST: Ken’s contributions to the project will be far reaching since facilities operations, maintenance costs and revenues occur throughout the life of a facility. Ken has provided feasibility and operations consulting to more than 300 recreation projects across the country and is well-known for his vast knowledge of recreation facility development and operations. His 20-year analysis and budget projections will enable the City of Driggs to assess feasibility of moving the project forward.



KEVIN DEKOLD, AIA, NCARB

PRINCIPAL-IN-CHARGE, ARCHITECT, DIRECTOR - IDAHO FALLS OFFICE, CRSA

Mr. DeKold is a licensed architect and a previously licensed general contractor with 30 years of diverse experience including significant recreational facilities throughout the Western United States. Believing the best architecture is born from a response to the client's needs, a masterful use of technology, a commitment to artistic expression, and an intimate knowledge of the site, his teams deliver the highest quality designs. With his understanding of architecture and how buildings are constructed, budgets are maintained and clients are successful in their building endeavors. He is experienced in taking a project from the creative concept phase through the technical and logistic phases of construction. His expertise includes:

- Architecture, Program Management, and General Contractor for diverse projects ranging up to \$235 million
- Recreation Facilities and sports arenas, including aquatic centers.
- Construction value engineering, estimating, bidding, scheduling, and budget adherence

EDUCATION

Bachelor of Science, Building Science and Management, College of Architecture, Clemson University, Clemson, South Carolina, 1986

Bachelor of Science, Design, College of Architecture, Clemson University, Clemson, South Carolina, 1986

Boston Architectural College, Sustainable Design Institute, 2014

LICENSES AND CERTIFICATIONS
NCARB Certification #677501

Licensed Architect: Colorado, Idaho, Utah 2008 # 7164959-0301, Wyoming, Montana, and Arizona (inactive)

Formally Licensed General Contractor in various Colorado Counties/Cities including Denver "B"

PROFESSIONAL AFFILIATIONS
American Institute of Architects

PROFESSIONAL SERVICE

National Science Foundation 2009 Academic Research Infrastructure Program Panelist: Recovery and Reinvestment (ARI-R2), ARI-BIO Microbiology and Neurosciences

President, Eastern Idaho - American Institute of Architects, 2009

President, Idaho - American Institute of Architects, 2016

RELEVANT EXPERIENCE

- Timbers Clubhouse and Aquatic Center Feasibility Study and Schematic Design, Island Park, ID
- Rexburg Parks and Fairgrounds Master Plan and Feasibility Study, Rexburg, ID
- Trappers Inn Hotel and Pool Facility Addition, Jackson Hole, WY
- Ammon Park Pools and Recreation Center, Ammon, ID
- Four Timbers Residential Club, Jackson, WY
- Idaho Falls Multi-use Event Center, Idaho Falls, ID
- Idaho Falls Downtown Master Plan, Idaho Falls, ID
- Arizona State University Student Recreation Pool and Complex, Tempe, AZ
- Swaner Preserve and EcoCenter, Utah State University, Park City, UT
- Pocatello Multipurpose Center Feasibility Study, Pocatello, ID
- Hawk's Landing Development Clubhouse and Pool, Ammon, ID
- Hotel Idamont Feasibility Studies and Remodel, Rexburg, ID
- Eastern Idaho Community Action Partnership Office and Classroom Building Remodel, Idaho Falls, ID (LEED Silver Certification)



THOMAS P. ANDERSON, C.E.

PRESIDENT/CIVIL ENGINEER, WATER DESIGN, INC

Tom Anderson has owned and managed Water Design, Inc. since 1997. He is very involved in all aspects of the design and engineering of aquatic facilities, from multi-use recreational pools, to high-level competition pools, and interactive water features. Tom has been involved in engineering approximately 2,500 pools over the past six years alone. He is a certified Aquatic Facility Operator (AFO) as well as an engineer/designer. Tom uses his considerable experience to provide his opinion of probable pool construction cost/construction budget, code compliance items and local code requirements. He helps provide conceptual design and programming assistance to ensure the City's needs and desires are accurately documented. Tom uses his extensive experience to assist the design team with the selection of potential sites, estimating projected equipment lifecycle, maintenance and operational costs.

EDUCATION

B.S., Civil Engineering, University of Utah,
1995

AWARDS AND HONORS

Aquatic Facility Operator (AFO) certification

Committee Chair - Swimming Pool Health
Advisory Committee for the Utah Dept. of
Health (2000 - 2013)

Association of Pool and Spa Professionals
-Southwest Region Board Member (2006 -
2008)

Association of Pool and Spa Professionals -
Utah Chapter President (2004 - Present)

National Spa & Pool Institute (NSPI) -Utah
Chapter President (2000 - 2004)

National Spa & Pool Institute (NSPI) -
Chapter officer (1998 - 2000)

American Society of Civil Engineers Member

RELEVANT EXPERIENCE

- Lava Hot Springs, Aquatic assessment, renovation and addition, Lava Hot Springs, ID
- Western Ada Recreation District, Master plan assistance, facilities and program assessment, Meridian, ID
- Cottonwood Heights Recreation Center, Master plan assistance, facilities and program assessment, Cottonwood Heights, UT
- 88 Bloxome St. Rec. Center, Feasibility study assistance/ concepts for new aquatic center, San Francisco, CA
- Gene Friend Rec. Center, Feasibility study assistance/ concepts for renovation of exiting recreation/aquatic center, San Francisco, CA
- South Jordan City, Feasibility study assistance/concepts for new aquatic center, South Jordan, UT
- Montopolis Recreation Center, Feasibility study assistance/ SD level concepts for renovation of exiting recreation/aquatic center, Austin, TX
- San Jose State University Aquatic Center, Master plan assistance, facilities and program assessment, San Jose, CA
- Salt Lake County Parks and Recreation, New facility feasibility / basis of design/program assistance, Salt Lake City, UT
- Warm Springs Park, Master plan and facilities assessment assistance, Salt Lake City, UT
- Provo City Parks and Recreation, Master plan and facilities assessment assistance, Provo, UT
- Roosevelt City Parks and Recreation, Master plan and facilities assessment assistance, Roosevelt, UT
- University of Utah HYPER, Master plan assistance and facilities assessment, Salt Lake City, UT
- Park Meadows Country Club, Aquatic assessment, concepts, renovation/addition, Park City, UT
- Flying Horse Golf Club, Aquatic assessment and addition concepts Colorado Springs, CO
- Dimple Dell Recreation Center, Aquatic assessment and renovation, Sandy, UT



KEN S. BALLARD, C.P.R.P

PRESIDENT/FOUNDING PARTNER, BALLARD*KING & ASSOCIATES

As a founding partner of Ballard*King & Associates, Ken has over 35 years' experience in aquatic/recreation facility operations and planning. In his years of work with B*K, Ken has provided planning, feasibility and operations consulting to more than 300 aquatic/recreation projects across the country. Ken is well-known for his vast knowledge of aquatic center development and operations. His expertise has been developed over the years from a wide breadth of experiences within the recreation field. Ken's project experience includes feasibility studies, staffing, budgeting, marketing, programming, parks and recreation master plans, as well as audits. Ken also has extensive program experience including adult and youth sports, fitness/wellness, special events and cultural arts.

EDUCATION

B.S. Recreation, University of Colorado, 1977

B.A. History, University of Colorado, 1977

Certified Parks and Recreation Professional

AFFILIATIONS

Athletic Business Magazine Advisory Board

Colorado Parks and Recreation Association

Colorado Association of Recreational Athletics

National Recreation and Park Association

International Association of Aquatic Consultants

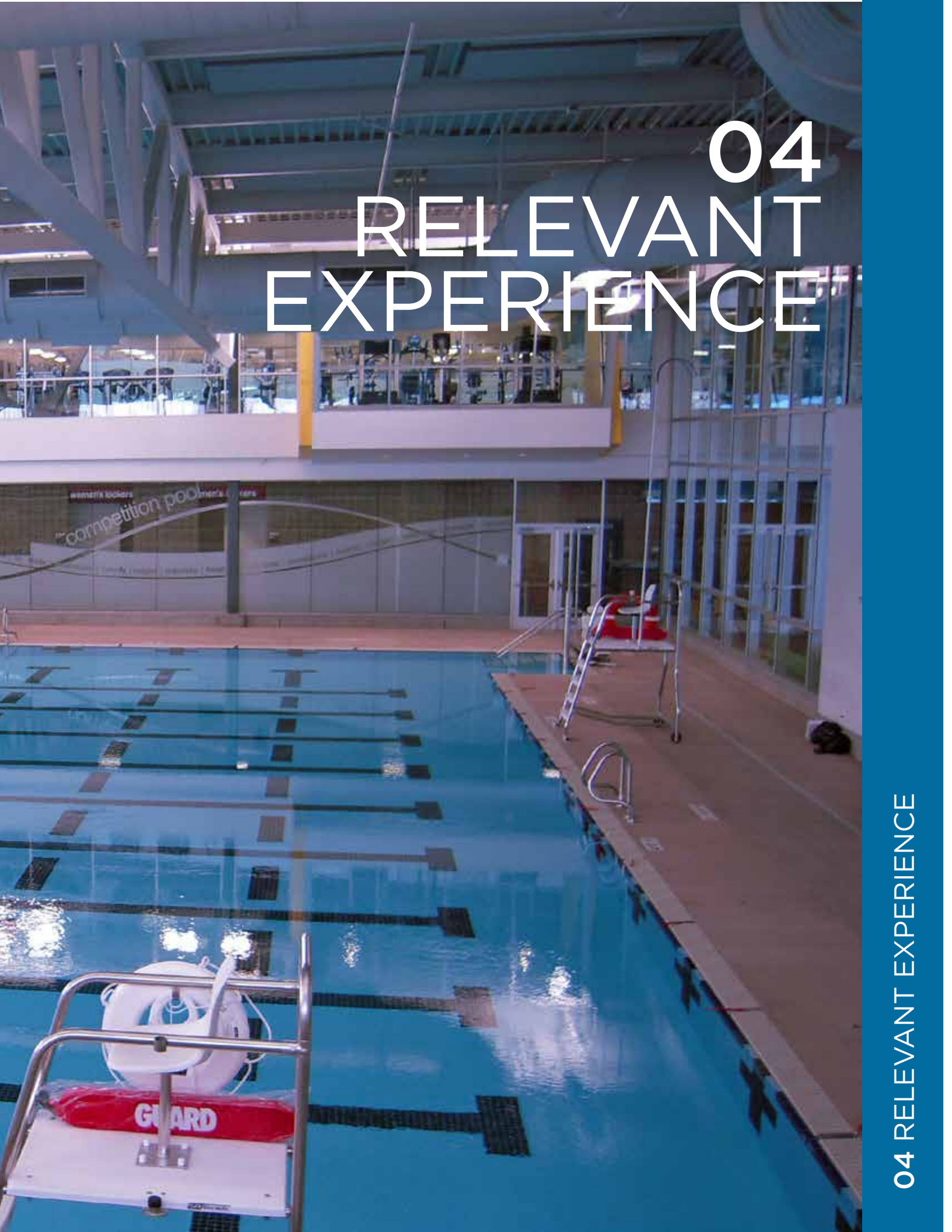
Metropolitan State College of Denver - Former Adjunct Faculty

RELEVANT EXPERIENCE

- Blaine County Aquatic Center Feasibility Study, Hailey, ID
- Idaho Falls Recreation Center Feasibility Study, Idaho Falls, ID
- Rexburg Recreation Center Feasibility Study, Rexburg, ID
- Kuna Community Pool & Fitness Feasibility Study for City of Kuna, ID
- Teton Valley Parks and Recreation Master Plan, Driggs, ID
- Clearfield Aquatic Center Study, Clearfield, UT
- Astoria Aquatic Center, Astoria, OR
- Sun River Resort Aquatics Operational Plan, St. George, UT
- Casper Family Aquatic Center, Casper, WY
- Missoula Aquatic Facilities, Missoula, MT
- Billings Aquatic Center Feasibility Study, Billings, MT
- Bozeman Aquatic/Recreation Center Feasibility Study, Bozeman, MT
- Palm Springs Unified School District Aquatic Center Feasibility Study, Palm Springs, CA
- Madison Valley Aquatic Center Study, McAllister, MT
- Desert Hot Springs - John Furbee Aquatic Center Operations Study, Desert Hot Springs, CA
- Belmont Plaza Pool Operational Audit, Long Beach, CA
- Palm Desert Aquatic Center Study, Palm Desert, CA
- Dallas Aquatic Center, Dallas, OR
- Flagstaff Aquaplex, Flagstaff, AZ
- Madras Aquatic Center, Madras, OR



04 RELEVANT EXPERIENCE



RELEVANT EXPERIENCE

Relevant Experience

On the following pages, you will find our many public-sector clients and project descriptions (worked on separately or together) by **CRSA, Water Design, Inc, and Ballard*King & Associates**. While we have completed many projects that are similar to yours, we believe the projects we have included are the most relevant to the feasibility analysis of a new facility that you propose in your Project Description and Scope of Services.

We specifically brought together both local and national expertise in aquatic and recreational centers to address feasibility studies, code coordination, sustainability, cost-savings and support. We have all worked with City and County governments (particularly Parks and Recreation Districts) and Health and Wellness Organizations on projects similar to the Driggs Aquatic Center proposed.

Water Design, Inc. has aquatic designers who come from various disciplines including engineering, code compliance, aquatic construction, aquatic operations, and risk management. They have developed designs ranging from large, elaborate water features at urban parks to interactive features in a community setting. It is this type of expertise that has enabled them to consult with and review the unique requests, no matter the size or shape or nature of the aquatic center.

Water Design, Inc. is one of the few engineering firms that furnishes designs for water features, swimming pools, geothermal pool and spas. They have over 15,000 water feature designs to date and can provide insight and unique recommendations to ensure the City of Driggs Aquatic Center has its own distinct identity and geothermal resources. They have created pools heated and circulated through tank systems that mix fresh cold water and heated geothermal water together to create perfect water temperatures for pool guests to enjoy. They are able to successfully work with the Teton Valley Aquatics Board of Directors to determine whether or not the geothermal resources have the capacity to meet the needs of the facility and they can ensure the design intent of the project can be achieved by recommending materials that are durable, but also create the “wow” factor often desired from most aquatic centers. Water

Design, Inc. has a background in aquatic operation and maintenance and can assist in creating projected equipment lifecycle estimations, maintenance and operational costs, including utilities.

Tom Anderson is renowned for working especially well with architects, facility owners, municipal operational personnel, maintenance personnel, public officials and building and health departments to provide Cities with the best possible aquatic design options. Having designed tens of thousands of pools in his career, Tom uses his considerable experience to assess probable pool construction costs and determine the construction budget. Tom will help provide conceptual design and programming assistance to ensure the City’s needs and desires are accurately documented. Tom will use his extensive experience to review with TVA Board Members and Community Development Directors potential sites for the facility.

Water Design, Inc. has assessed projects such as Lava Hot Springs, Southern Valley, and Crystal Hot Springs (to name a few) to renovate and build therapy pools. For example, for the Southern Valley Recreation Aquatic Facility they built an 18’ x 11’ therapy pool that is 3’-6” deep, which is near a 6 X 25-yard lap pool.

It includes a therapy bench, large entry steps with ADA handrails, in pool therapy bar and a swim jet system for therapy and training as desired. Both the lap pool and therapy pools are heated via heat exchange with an existing geothermal water source.

Ballard*King & Associates Ltd. (B*K) performs feasibility studies, market studies, economic impact projections, and RFP review services. They also perform public surveys, component and site analysis and financial analysis and budgeting for maintenance costs, design requirements, and operations planning. B*K provides a variety of pre-and post-design services for clients who are considering the development of an aquatic, sports, or recreation facility. B*K specialize in providing feasibility studies, operations analysis, maintenance cost estimates, revenue projections, staffing levels, budgeting, marketing plans and third-party design review.

By bringing practical, proven experience to this project, we can accurately represent the City of Driggs’ best interests. We offer a wealth of aquatic,

sports, or recreational facility expertise and knowledge and we understand the impact your project has on a community and the revenue it will generate. We can establish current and future aquatic facility concepts and needs, review and analyze demographics and market, and outline conceptual design program of spaces and features for the pro-posed aquatic center based on our analysis.

Our combined experience is undoubtedly qualified to provide answers to questions posed by prospective high-level donors and City committee members. We will also educate stakeholders regarding code compliance items and make recommendations to make certain all local codes are taken into consideration. Our insight and expertise will maximize revenue and minimize operational expenses, providing the best return on investment.

Teamwork

We can provide planning studies considering all aspects of aquatic facilities, both indoor and outdoor, for both leisure and competitive requirements, so that they offer something for everyone. The team we have brought together can provide, not just the feasibility aspects of the center, such as needs analysis, construction costs, operational costs, and revenue analysis, but we can also address durability, safety and performance aspects of the facility. If a facility can last longer, it doesn't need repairs and replacement of components. If operating costs are low, the City of Driggs can focus on initiatives elsewhere. For this project, we will look to extend the durability of the structure by verifying its differential movement due to temperature and humidity, including the geothermal options for heat exchange in the proposed pools. We will also consider the exterior envelope that protects the facility. Our team brings the sophistication of national expertise to our team to understand the most efficient, most functional, most forward-thinking aquatic center possible within the City of Driggs' budget.



PUBLIC SECTOR CLIENTS

Complete List of Public Sector Clients with projects (2012-2017) in Idaho, Wyoming and Utah

CRSA

IDAHO

City of Idaho Falls
 Idaho Falls Fire Department
 Idaho Falls Planning Department
 University of Idaho
 Idaho State University
 State of Idaho, Public Works
 Idaho Department of Transportation
 City of Rexburg
 Madison County
 Idaho Falls Auditorium District
 Rexburg-Madison County Fire Department
 Eastern Idaho Community Action Partnership

UTAH

DCFM, Utah
 Bear Lake Regional Commission
 Utah Department of Environmental Quality
 Woods Cross City
 Park City Municipal Corporation
 Provo City Housing Authority
 Paiute Indian Tribe of Utah
 City of Midway
 Salt Lake City Corporation
 Salt Lake Community College
 Garfield County
 City of Heber
 Salt Lake County
 Southern Utah University
 City of Springville
 Tooele County - Wendover Airport
 University of Utah
 Utah State University
 Utah Valley University
 Washington County
 Dixie State University, St George
 Davis County
 UTA Salt Lake City

WYOMING

Wyoming National Guard
 Wyoming Department of Administration
 Casper College
 Central Wyoming College

WATER DESIGN, INC.

IDAHO

Blackfoot City
 Chubbuck City
 Rexburg City, Idaho
 Meridian
 University of Idaho
 Ketchum City
 Lava Hot Springs

UTAH

Layton City
 Cedar City
 Lehi City
 Bountiful City
 Emery County
 University of Utah
 Utah Valley University
 Wasatch County School District
 Weber State University
 West Jordan City
 West Valley City
 Grand County
 Granite School District
 Helper City
 Roosevelt City
 Herriman City
 Hill AFB
 Jordan School District
 Kearns Oquirrh Park Rec. District
 American Fork City
 Lindon City
 Riverdale City
 Clearfield City
 Cottonwood Heights Rec. District
 Dixie State College
 Draper City
 Salina City
 Uintah Basin Recreation
 Salt Lake City
 Salt Lake Community College
 Salt Lake County Parks and Rec
 Sandy City

PUBLIC SECTOR CLIENTS

Complete List of Public Sector Clients with projects (2012-2017) in Idaho, Wyoming and Utah

Snyderville Basin Recreation
 South Davis Rec. District, Utah
 South Jordan City, Utah
 Springville City, Utah
 St. George City, Utah
 Syracuse City, Utah
 Dugway, Utah
 Eagle Mountain City, Utah
 Mount Pleasant City, Utah
 Murray City, Utah
 Nephi City, Utah
 City of North Salt Lake, Utah
 Ogden City School District, Utah
 Ogden City, Utah
 Orem City, Utah
 Park City School District, Utah
 Park City, Utah
 Payson City, Utah
 Price City, Utah
 Provo City, Utah

WYOMING

Pinedale School District, Wyoming
 Rock Springs School District, Wyoming
 Uintah County School District, Wyoming
 Casper City, Wyoming

OTHER

U.S. Federal Government, Various States
 YMCA, Various Cities/States

BALLARD*KING

IDAHO

City of Kuna
 City of Driggs
 Teton/Jackson Recreation Center, Driggs

UTAH

City of Draper
 City of Moab
 City of Orem
 City of Provo
 Sun River Hospitality Group, St. George

WYOMING

Converse School District 1, Douglas
 City of Casper
 Sheridan County School District No. 2, Sheridan
 City of Sheridan



NORTHWEST COMMUNITY RECREATION CENTER

Salt Lake City, Utah



CRSA partnered with Water Design to provide programming and architectural services for the design and construction of a new 52,000 sq. ft. The indoor pool is constructed of PVC laminated stainless steel pool technology. Community Recreation Center that includes a 4,585 sq. ft. Lap Pool and a 4,163 sq. ft. Leisure Pool as well as a water slide, current channel, and a children's play structure. The community applauded the project for bringing into their under served neighborhood strength and conditioning resources, including comprehensive exercise equipment for all ages and abilities. Instruction rooms feature ample storage. The competition-sized lap pool has accompanying spectator seating and a digital score keeping system. AV/IT services and double as community meeting space. The building is filled with natural light, low-emitting and high durability materials. This project obtained a LEED® Gold Rating as required by the Salt Lake County guidelines. CRSA also provided site development and design services.

RELEVANCE TO FEASIBILITY STUDY

CRSA and Water Design Partnership
Market Analysis
Programming
Project Overview
Concept Review
Operations Pro-forma

CLIENT
Salt Lake County

CONTACT
Ann Ober
Salt Lake County Mayor's Office
(801) 468-3018

SCOPE OF SERVICES
Programming, Site Development,
Architectural Design and
Construction Services

COMPLETION DATE
2010

CONSTRUCTION COST
\$16,000,000

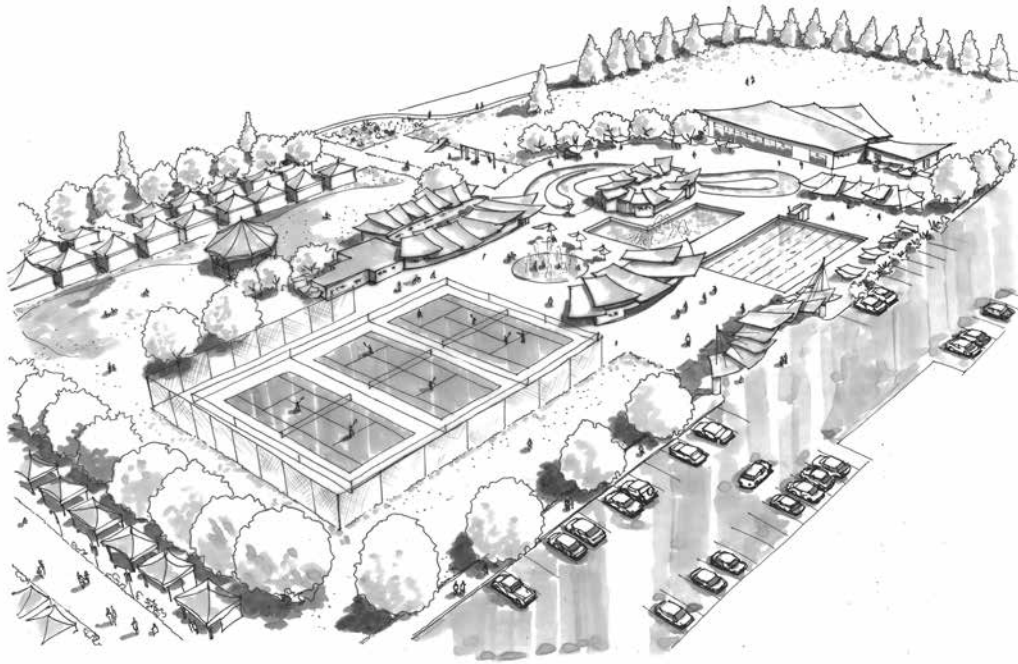
SQUARE FOOTAGE
52,000 SF

LEED® Gold Certification



CITY OF AMMON POOL AND RECREATION BUILDING

Ammon, Idaho



CLIENT

City of Ammon
Parks and Recreation

CONTACT

Ken Knoch
(208) 529-4211

COMPLETION DATE

2011

AREA

McCowin Park is 18 Acres

RELEVANCE TO FEASIBILITY STUDY

Project Overview
Programming
Concept Review

Pool ideas for the McCowin Park:

- Since the existing pool is a historic feature to Ammon, they would like to keep it in some manner in the overall design.
- Water Park with sprays, bucket, and etc.
- Zero entry area for small children.
- Lots of deck space for activates, picnics, shelters, spectators.
- Lazy river feature.
- Diving area.
- Space for seniors.
- Possibly an additional larger pool big enough for swimming lessons.
- Shade areas.
- Possible concession area outside or in a building.

Concept Design for existing pool and recreation areas at McCowin Park transformed to include the above items and a meeting/multipurpose building, outdoor theatre and accommodate booth space for a farmers market.

AGGIE RECREATION CENTER, UTAH STATE UNIVERSITY

Logan, Utah



CLIENT

Utah State University and
State of Utah DFCM

CONTACT

Tom Graham
USU Facilities Architect
(435) 797-3771

COMPLETION DATE

2014

SQUARE FOOTAGE

115,000 SF

**RELEVANCE TO
FEASIBILITY STUDY**

- CRSA and Water Design Partnership
- Project Overview
- Market Analysis
- Programming
- Concept Review
- Operations Pro-forma

The CRSA team completed programming of the 115,000 SF Aggie Life and Wellness Center, now called the Aggie Recreation Center in 2014. The project includes a three court gym, multi-purpose gym, three story climbing wall, cardio and weights area, student offices, Wellness Center and Clinic, indoor running track, locker rooms, lap pool, retail and food services venues, recreation offices, and outdoor recreation display and checkout. The project included designing a multi-sport field and outdoor running track adjacent to the project.

Kyle Borchert served project manager on design and construction of the Aggie Recreation Center prior to joining CRSA. The project is currently under construction in 2015.

TIMBERS CLUBHOUSE AND POOL

Island Park, Idaho



CLIENT

Bateman-Hall

CONTACT

Mike Clements
(208) 523-2681

COMPLETION DATE

2015

SQUARE FOOTAGE

10,121 SF Conditioned Interior
3,330 SF Exterior Decks and Patios

CRSA and Water Design assisted Bateman-Hall and the Timbers Condominium Association with their feasibility study which included schematic design for a new clubhouse in Island Park, Idaho. The new facility was programmed with the association board, then designed for the contractor to cost so the board and membership could evaluate feasibility. The design included offices, a lounge/kitchen, locker rooms, meeting rooms, exercise room, game room, upper and lower lobbies, balcony level walking track, spectator areas, outdoor and indoor hot tubs, outdoor patios/decks and fire pit, and indoor play/lap pool that opens to the exterior during warm weather. The building design is reminiscent of rustic cabin designs on the property. Scope of services included presentation to the association of over 1,000 members at their annual meeting.

RELEVANCE TO FEASIBILITY STUDY

Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

IDAHO FALLS MULTI-USE EVENT CENTER

Idaho Falls, Idaho



CLIENT

Idaho Falls Auditorium District

CONTACT

Mike Lehto, Idaho Falls Event Center Board member
(208) 533-7208

SCOPE OF SERVICES

Space Planning, Architectural Design and Construction Services, Interior Design

COMPLETION DATE

Ongoing

SQUARE FOOTAGE

127,000 SF

CONSTRUCTION COST

\$43,000,000

RELEVANCE TO FEASIBILITY STUDY

- Project Overview
- Market Analysis
- Programming
- Concept Review
- Operations Pro-forma

The Idaho Falls Event Center will be a flexible multi-use development that will incorporate a convention and conference center as well as a sports arena venue. CRSA is the architect of record and has the responsibility of all the exterior planning and design. Arena specialists, Sink Combs Dethlefs Architects, is designing the interior.

The building will be constructed of a durable tilt concrete construction with brick and metal accents. The design is reminiscent of Idaho Falls historical downtown with its faced brick and hints of Art Deco style.

CRSA provided support in the auditorium district campaign through petition drives and public outreach. The project is being contracted in phases; preliminary design and schematic design are complete.



ELKO RECREATION CENTER FEASIBILITY STUDY

Elko, Nevada



CLIENT
City of Elko
Parks and Recreation

CONTACT
Eric Howes, Director of the
Department of Parks and
Recreation
(775) 777-7266

COMPLETION DATE
2011

CONSTRUCTION COSTS
\$28,000.00 (estimated)

**RELEVANCE TO
FEASIBILITY STUDY**

- Project Overview
- Space Needs Analysis
- Programming
- Budget and Funding Analysis
- Funding Strategies
- Site Evaluation
- Conceptual Design

CRSA, in collaboration with LBD, completed a study that included demand, budget, and funding analysis, site evaluation, existing conditions review, space needs analysis, conceptual design, and funding strategies.

The recreation center building is intended to assist the City of Elko and its Department of Parks and Recreation in fulfilling its collaborative mission of promoting fitness. This new home will centralize the Department’s outreach and resources and may bring together a non-profit partner as part of creating an enjoyable environment for physical exercise, recreation, and instruction. As such, it must facilitate education, collaboration, and community building.

The SAEC Elko Recreation Center will be an attractive, modern building that will utilize a visually appealing and functional structure. A core of public services offered on the first level will play a vital role in creating a stimulating new image for the City of Elko and the Department of Parks and Recreation. Services will include leisure and lap pools, gymnasias, party room, staff support spaces, and the possibilities of connection with a partnered organization. The building will unfold with services on the second level including a walking track, fitness area, program/instruction rooms, and spectator seating overlooking the lap pool.



Level 1 Floor Plan

EMERY COUNTY AQUATIC CENTER

Castle Dale, Utah



CLIENT

Emery County

CONTACT

Ross Wentworth
Architect of Record
(801) 355-5959

COMPLETION DATE

2008

POOL SQUARE FOOTAGE

Indoor Pool: 3,629 SF
Outdoor Pool: 4,446 SF

RELEVANCE TO

FEASIBILITY STUDY

Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

This aquatic center serves a large community and accommodates a variety of uses and ages. The indoor pool is constructed of PVC laminated stainless steel pool technology. It features a 75 ft long competition area with six lap lanes, and a 1 meter diving board with a 12'-0" deep diving well. The outdoor pool is also constructed of PVC laminated stainless steel pool technology, featuring a padded zero entry and a large interactive play structure with slides, sprays and geysers. The pool is completed with a bubble couch, current channel and various water spray features. A tall waterslide feature entices the more adventurous users to a new level of fun.

Tom Anderson served as principal in charge and Annette Richie served as project manager.

LAVA HOT SPRINGS

Lava Hot Springs, Idaho



CLIENT
Lava Hot Springs

CONTACT
Mark Lowe
Director
(208) 776-5221

COMPLETION DATE
2013

POOL SQUARE FOOTAGE
Children's Pool: 1,700 SF
Spa Pool: 95 SF

RELEVANCE TO FEASIBILITY STUDY

- Project Overview
- Market Analysis
- Geothermal Energy Heating Programming
- Concept Review

Addition of an indoor children's pool and geothermal spa to the Lava Hot Springs swimming facilities. The children's pool has a zero depth entry and slopes to 1'-6" deep. The pool is complete with steps, interactive spinning tray toy, interactive custom cascades toy, elevated play structure with slide, and multiple ground sprays throughout. The raised spa utilizes the existing geothermal energy at the Lava Hot Springs site to heat the spa to the desire temperature of 104 degrees F. The spa is fully ADA accessible with transfer wall system, and has entry steps with handrail, perimeter benching and multiple hydrotherapy jets.

Tom Anderson served as principal in charge and Annette Richie served as project manager.

PROVO RECREATION CENTER

Provo, Utah



CLIENT

Provo City

CONTACT

Scott Henderson
Parks and Recreation Director
(801) 852-6600

COMPLETION DATE

2012

POOL SQUARE FOOTAGE

Competition Pool: 6,224 SF
Activity Pool: 5,429 SF
Climbing Pool: 1,417 SF
Program Pool: 1,490 SF
Spa Pool: 130 SF

RELEVANCE TO

FEASIBILITY STUDY

Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

Jr. Olympic sized (25 meter x 25 yard) competition pool constructed from PVC coated stainless steel pool technology. The pool boasts stadium seating and a state of the art timing system. Separate activity area with two (2) large self-contained water slides that transition from inside to outside to inside again with translucent flumes, with a portion of the slides are camouflaged with the faux rock that extends over the flumes from the custom faux rock “teen pool”. This pool hosts a custom faux rock climbing wall and several waterfalls and a 3 meter jump rock. Adjacent activity pool constructed with PVC coated stainless steel technology, with padded zero entry and ground sprays, custom themed, elevated, interactive play structure, large lazy river, with rapid feature, bubble couch, vortex pool, deck sprays and custom themeing throughout. The program pool, also constructed with PVC coated stainless steel technology, hosts three (3) “warm water” lap lanes, water basketball standards and a water volleyball system. PVC coated stainless steel spa with tile finish is raised with a transfer wall system to allow for ADA access, and has perimeter benching and numerous hydrotherapy jets. Tom Anderson served as principal in charge and Annette Richie served as project manager.

REXBURG AQUATIC CENTER, Rexburg, Idaho



CLIENT
Rexburg City

CONTACT
Johnny Watson
Project Architect
(208) 359-2309

COMPLETION DATE
2010

POOL SQUARE FOOTAGE
Activity/Lap Pool: 5,021 SF
River/Slide Pool: 5,337 SF

RELEVANCE TO FEASIBILITY STUDY
Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

Outdoor aquatic complex with 2 large PVC laminated stainless steel technology pools. Includes a zero entry activity pool with large play structure with dumping bucket, various bubblers and sprays, sitting step, 3 - 25 yard lap lanes, custom trout children’s slide, and rock climbing wall. Also includes a 600 foot lazy river pool with 2-28 foot slides, one speed and one centrifugal. The lazy river has custom themed spray features throughout, including a “Marty moose” feature and “bear and fish” spray feature.

Tom Anderson served as principal in charge and Annette Richie served as project manager.

ROOSEVELT AQUATIC CENTER

Roosevelt, Utah



CLIENT

Roosevelt City

CONTACT

Jake Hill
Project Architect
(801) 531-7600

COMPLETION DATE

2016

POOL SQUARE FOOTAGE

Indoor Pool: 4,902 SF
Outdoor Pool: 5,090 SF

RELEVANCE TO FEASIBILITY STUDY

Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

Indoor 6 lane x 25 yard PVC coated stainless steel competition pool with 1 meter and 3 meter diving boards, zero depth entry with custom children's slide, bubbler spray, water basketball standards, angled deck sprays and ADA accessible ramp. Outdoor, 5,090 square foot, PVC coated stainless steel activity pool with zero depth entry, angled deck sprays, floor bubblers, bubbler spray, custom themed children's slide, custom multi-level interactive play structure, current channel, vortex pool feature, bubble couch feature, water basketball standard and ADA accessible ramp.

Tom Anderson served as principal in charge and Annette Richie served as project manager.

CRYSTAL HOT SPRINGS GEOTHERMAL ACTIVITY POOL REDESIGN

Honeyville, Utah

This project included the redesign and replacement of existing geothermal pool to create a more child friendly pool. The design includes a free-form shape pool with 2 sets of entry steps on each end, each with large steps for ease of entry for all ages. This pool is perfect for guests to wade, play and enjoy the geothermal heated water. There is a large bench area with a faux rock grotto like formation above with waterfall features that create a natural waterfall like experience for the guests. The pool has a custom bench areas located in the middle of the pool with umbrellas to shade guests from the sun. There are numerous perimeter air nozzles that create a luxurious bubbling effect. The pool is heated and circulated through a mixing tank system, where fresh cold water and heated geothermal water mix together creating the perfect water temperature for guests enjoying the pool.



SOUTHERN VALLEY RECREATION DISTRICT AQUATIC AND FITNESS FACILITY

Cascade, Idaho

This project includes a lap pool, therapy pool and splash pad. The lap pool has 6 x 25 yard lap lanes and a large step area for ease of access. The 18' x 11' therapy pool is 3'-6" deep and is adjacent to the lap pool. It includes a therapy bench, large entry steps with ADA handrails, in pool therapy bar and a swim jet system for therapy and training as desired. Both the lap pool and therapy pools are heated via heat exchange with an existing geothermal water source. The project is complete with a splash pad located adjacent to the lap pool that draws warm water from the lap pool and returns it to arching deck sprays and "water jelly" sprays for young guests to enjoy.

FLAGSTAFF AQUAPLEX

Flagstaff, AZ



CLIENT

The City of Flagstaff, Arizona

SQUARE FOOTAGE

8,643 SF solar-heated leisure pool, with a lazy river current channel vortex, kid’s splash area with zero depth entry and play features, plus 3 lane lap pool and 2 slides.

The Aquaplex is a multi-generational, multifunction recreation center with aquatics and so much more. The recreation center was designed to serve both the local community and also tourists. The center includes a large fitness and aerobic area overlooking the pool, cardio equipment, gymnasium, classrooms, 2 story rock climbing wall, lounge with fireplace, meeting and banquet space with catering kitchen, an elevated walk/jog track, childcare space, game room, vending machines and birthday party room.

RELEVANCE TO FEASIBILITY STUDY

- Focus Groups
- Market Analysis
- Performed Feasibility Study
- Programming
- Solar-heated Pool
- Stakeholder Meetings
- Operations Pro-forma

In conjunction with an architectural team, B*K completed for the City of Flagstaff a comprehensive feasibility study for this aquatic and multi-generational recreation facility. B*K’s scope of services included the following: partnerships, focus groups, market analysis, programming, stakeholder meetings and operations pro-forma.



SPLASH MONTANA AQUATICS CENTER

Missoula, MT



CLIENT
The City of Missoula

SQUARE FOOTAGE
12,300

COMPLETION DATE
2008

CONSTRUCTION COST
\$1.2 Million

The Aquaplex is a multi-generational, multi- function recreation center with aquatics and so much more. The recreation center was designed to serve both the local community and also tourists. The center includes a large fitness and aerobic area overlooking the pool, cardio equipment, gymnasium, classrooms, 2 story rock climbing wall, lounge with fireplace, meeting and banquet space with catering kitchen, an elevated walk/jog track, childcare space, game room, vending machines and birthday party room.

RELEVANCE TO FEASIBILITY STUDY
Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

In conjunction with an architectural team, B*K completed for the City of Flagstaff a comprehensive feasibility study for this aquatic and multi-generational recreation facility. B*K's scope of services included the following: partnerships, focus groups, market analysis, programming, stakeholder meetings and operations pro-forma.



PROVO RECREATION CENTER FEASIBILITY STUDY

Provo, Utah



CLIENT
Provo City

CONTACT
Scott Henderson
Parks and Recreation Director
(801) 852-6600

COMPLETION DATE
2012

POOL SQUARE FOOTAGE
Competition Pool: 6,224 SF
Activity Pool: 5,429 SF
Climbing Pool: 1,417 SF
Program Pool: 1,490 SF
Spa Pool: 130 SF

RELEVANCE TO FEASIBILITY STUDY
Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

Feasibility Study for Recreation Center and pool constructed from PVC coated stainless steel pool technology with padded zero entry and ground sprays, custom themed, elevated, interactive play structure, large lazy river, with rapid feature, bubble couch, vortex pool, deck sprays and custom themeing throughout.

The program pool, also constructed with PVC-coated stainless steel technology, hosts three (3) “warm water” lap lanes, water basketball standards and a water volleyball system. PVC coated stainless steel spa with tile finish is raised with a transfer wall system to allow for ADA access, and has perimeter benching and numerous hydrotherapy jets.



MEEKER RECREATION CENTER

Meeker, Colorado



CLIENT
Provo City

CONTACT
Scott Henderson
Parks and Recreation Director
(801) 852-6600

COMPLETION DATE
2012

POOL SQUARE FOOTAGE
Competition Pool: 6,224 SF
Activity Pool: 5,429 SF
Climbing Pool: 1,417 SF
Program Pool: 1,490 SF
Spa Pool: 130 SF

RELEVANCE TO FEASIBILITY STUDY
Project Overview
Market Analysis
Programming
Concept Review
Operations Pro-forma

Feasibility Study for Recreation Center and pool constructed from PVC coated stainless steel pool technology with padded zero entry and ground sprays, vortex pool, deck sprays and customized themes. The program pool, also constructed with PVC-coated stainless steel technology, hosts three (3) “warm water” lap lanes, water basketball standards and a water volleyball system. PVC coated stainless steel spa with tile finish is raised with a transfer wall system to allow for ADA access, and has perimeter benching and numerous hydrotherapy jets.



SALVATION ARMY RAY & JOAN KROC CORPS COMMUNITY CENTER

Coeur d'Alene, Idaho



CLIENT
Coeur d'Alene Salvation Army

CONTACT

COMPLETION DATE
2009

POOL SQUARE FOOTAGE

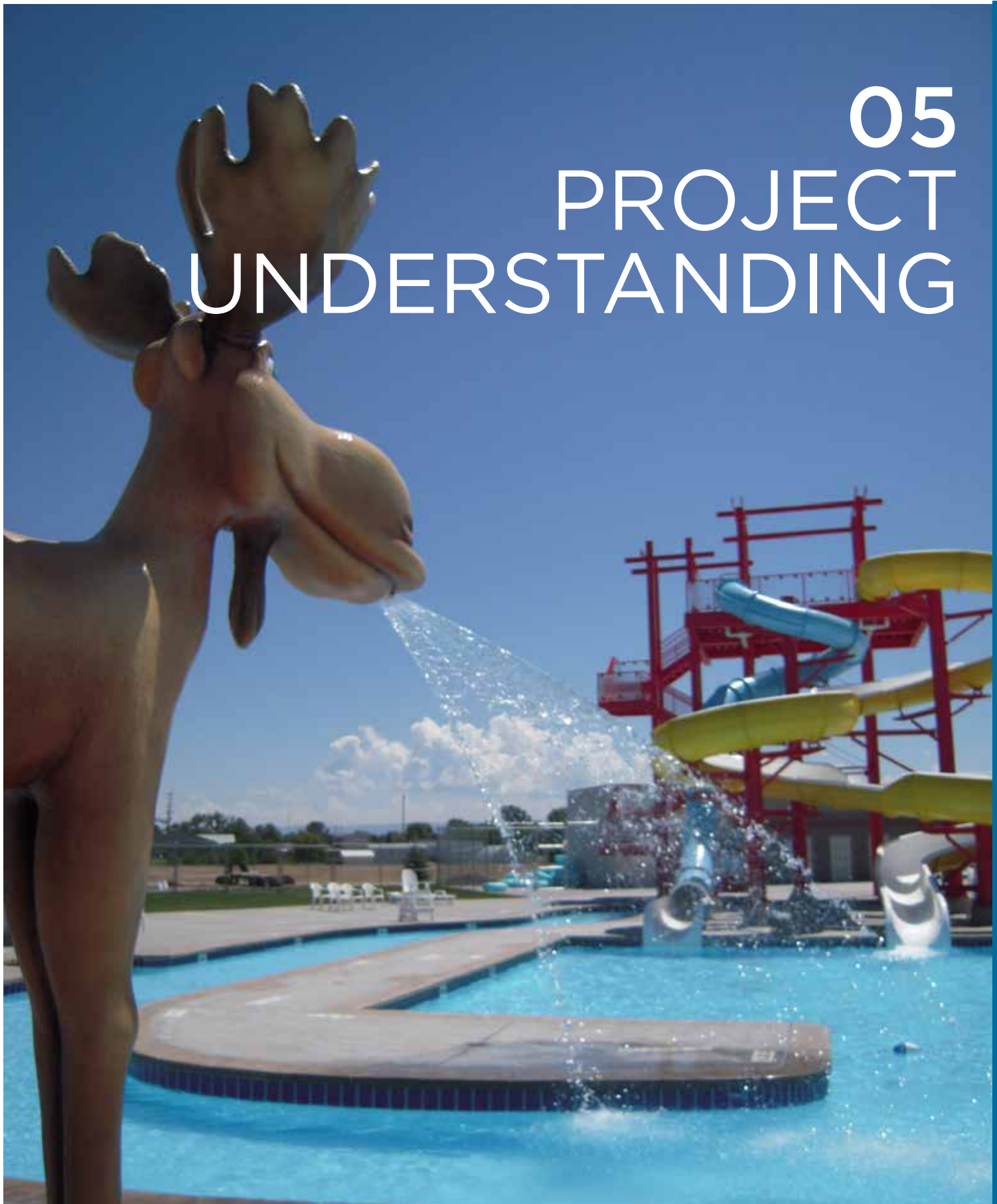
RELEVANCE TO FEASIBILITY STUDY

- Project Management
- Community planning
- Cost Estimates
- Project milestone
- FFE, third party review
- Strategic Planning
- Operations Analysis
- Staffing
- Operations Pro-forma

The Coeur d'Alene Kroc Center opened in the summer of 2009. It is a world-class recreational, educational and ministry centers that provides abundant elevating opportunities to people from all walks and all years of life. This facility includes a multi-activity court gym, performing arts theater, competitive indoor pool, leisure pool, fitness area, classrooms and eve nts space. The Chapel also has the ability to hold performance events, from music concerts to theater productions. It houses all the necessities for productions including greenrooms, a large stage, theater lighting, state of the art audio/visual equipment and individual seats on a sloped floor creates both a great worship environment and performance venue.



05 PROJECT UNDERSTANDING



**City of Driggs
Aquatic Center**



NORTHWEST COMMUNITY RECREATION CENTER



WATER PLAY AREA

LEISURE POOL

3' 6" 

NO RUNNING

FEASIBILITY STUDY

PROJECT UNDERSTANDING

Teton Valley, including Teton County, Idaho, and the community of Alta, Wyoming, is approximately 450 square miles in size with a population of 10,596. The population is somewhat dispersed with a major population cluster within the City of Driggs.

Driggs, Idaho experiences cold, snowy winters that begin in November and last until April. The fall and spring; September until October and May until June-and can also be cold, snowy, and rainy limiting outdoor recreational opportunities.

Most of the recreation facilities in the area are owned by public entities, such as the City of Driggs, and although the number of existing facilities is generally adequate, the condition of the facilities is poor. With a growing, active population, there is the need to develop additional recreation facilities that serve the youth, as well as middle aged and senior populations.

Based on the content of the 2013 Teton County Recreation Master Plan, it is safe to say the opportunity for indoor recreation, including swimming during the winter months appears sparse. The public survey results from the master plan revealed that the City of Driggs' residents and surrounding community members overwhelmingly prefer a new indoor recreation facility that includes an indoor pool, and would be willing to pay additional taxes/fees for use of the facility/programs.

It is our understanding that the City of Driggs and supporting groups are taking the lead and are soliciting for the conceptual design and operational feasibility analysis of a new aquatic facility. Their desire is to "create a facility that will provide a variety of programs for the community and its visitors, including learn to swim, health & fitness, rehabilitation, and competitive swimming, as well as sports training and events that draw athletes from outside of the community."

This design and analysis provides many opportunities for success. The unique location of Driggs, Idaho provides an opportunity for the use of natural/

geothermal resources to supplement heating of the facility and pool water no matter the location chosen. Site and soils issues also provide an opportunity to explore various pool construction methods, and provide the opportunity to utilize PVC coated stainless steel technology, one of the "fastest pool" systems on the market today.

The opportunity to effectively work with and utilize local stakeholders is very clear as The Teton Valley Aquatics Board of Directors has significant aquatics and engineering expertise and has developed much of the baseline information on community needs.

Our relationship working with stakeholders and city staff as well as parks committee members will help to ensure the vision for the Aquatic Center is achieved.

Limited space and varying demands on the facility provide an opportunity to create a unique, multi-use design that accommodates a diverse population of facility attendees yet is operable and safe.

Of course we don't live in a perfect world. There could be some challenges that are revealed with a project of this type. Things such as land procurement, site determination, possible soils issues, and limited space. Other challenges could be multiple stakeholders with differing desires and outcomes, or balancing the desire for a training verses a competitive facility.

We are confident we can still meet the needs of both the community and committees by creating a design that will require minimal staff, but still remain safe and meet all considerations.

Our team is well versed and has the required experience to mitigate any challenges that may occur.

Working together with the city and all stakeholders will ensure a successful project.

06 PROJECT APPROACH & SCHEDULE



City of Driggs
Aquatic Center

PROJECT APPROACH & SCHEDULE

Approach to the Feasibility Study and Schedule

In order to capture the vision of the idea of a new Aquatic Center, we propose the following sequence of events and schedule.

Understand Teton County Recreation and Public Access Master Plan Facility Needs.

Not only has the CRSA team already read the plan, Ballard King is a valuable partner on our team and their in-depth understanding as a consultant on the 2014 plan will help jump start our teams efforts. We have read the plan and we understand the need for indoor recreation that the Aquatics Facility will provide. CRSA in Idaho Falls is a neighboring community and “we get it!”

Winters can be hard and even though we have wonderful winter recreation opportunities it can get old being out in the cold. Our schedules don't always allow us out in the fleeting daytime hours, exercise regimens seem tougher to maintain during winter months, and sometimes there are extended periods of harsh weather where it isn't reasonable to only be outside. We fully understand why a recreation center with a pool, gym, and “dryside” amenities is the Top Desired Facility.

Our understanding of the plan prior to Kickoff is important given the need to complete our deliverables within the 5-month time frame and we will be prepared to do so from Day One.

JANUARY 16th Kickoff Meeting | Establish Approach – Kickoff meeting between the design team and Project Stakeholders that includes Teton Valley Aquatics Board Members, City Staff, and City Parks Committee Members. Together we will all be the Project Team. In the kickoff meeting we will coalesce scope of work, walk sites, confirm our understanding of the recreation master plan as it applies to the Aquatics Facility, establish project direction, and set course on vision and mission.

JANUARY 16th – FEBRUARY 13th Needs Analysis – After the kickoff meeting, the team will spend the second half of the day in a needs analysis workshop discussing the facility with Project Stakeholders. We will also come prepared with a boiler plate

space summary and we will leave the workshop with an understanding of the Project Stakeholder vision for us to analyze and our first pass. We will work in parallel as we move forward analyzing needs brought to light in the workshop.

Over the course of the following Four (4) weeks of this phase we will refine the needs analysis and develop our space summary. We will use the summary to design facility concepts while also generating our baseline cost and revenue models (as the needs analysis and space summary are finalized).

We will plan to meet two more times on January 30th and February 9th, CRSA will meet with the Project Stakeholders in Driggs while our consultants web conference to limit travel expenses and maximize study dollars. Our deliverables for this phase will be a final needs analysis and space summary document, and draft cost/revenue analysis model delivered to the City of Driggs February 13th.

FEBRUARY 14th – MAY 16th Capture Vision – CRSA will provide multiple sketches of concept designs with a first draft of the Aquatic Center design loosely based on the needs analysis and space summary presented by CRSA to the Project Stakeholders on March 1st. We'll confirm adherence to the vision/mission and discuss aesthetics and materiality options along with pool design/technologies.

Water Design, Inc. and Ballard*King will attend the meeting by web conference. All design drafts will be location independent and will not progress without Project Stakeholder approval. Each “test fit” will incorporate issues of desired pool technology, geothermal opportunities, site access, climate, sustainability, and Driggs recreation identity and aesthetics. The schemes will be developed using a Sketch Up massing model on which the renderings will be based. CRSA will plan to make two more presentations of the design options in Driggs on March 29th and April 26th before finalizing the concept design draft for delivery to Driggs on May 16th. Our deliverable for this phase will be design concept and a developed cost/revenue analysis including a line-item operating budget containing revenue and operational costs.

PROJECT APPROACH & SCHEDULE

MAY 17th - May 31st Validation - It is assumed that the Project Team will desire public confirmation of the deliverable to date. Through a public forum whether an open house and/or online review/comment process the community's input can be gathered and assessed by the Project Team for consideration.

JUNE 1st - JUNE 15th Craft Final Deliverable Package - CRSA will prepare illustrative site plans and a three-dimensional color renderings, planning narrative, cost estimate, and operational cost and revenue analysis in an agreed upon format to the City of Driggs. This final deliverable will represent the vision and mission of the Aquatic Facility Feasibility Study.

